Time	December 5th	
8:00am-9:00am	Welcome and Opening	
9:00am-10:00am	Keynote: Supermind Design - MIT Center for Collective Intelligence Speaker: Kathleen Kennedy, Executive Director, MIT Center for Collective Intelligence	
10:00am-10:15am	Break	
10:15am-11:15am	Keynote: Advance Model Predictive System Control Using AI and Digital Twins Speakers: Jeff White, CTO - Edge, Chief Technology & Information Office, Dell - Said Tabet, Chief Architect, Emerging Technologies & Ecosystems, Dell Description: Deploying distributed systems at scale in the real world face multiple challenges including system state uncertainty, limited resource availability, multi-objective optimized outcomes, cybersecurity and safety. Heuristic and cloud based control methods have proven limited effectiveness in addressing these challenges. Use of Digital Twins and AI techniques including generative, discriminative and reinforcement along with advanced stochastic system modeling can provide a new framework of model predictive control. This discussion will cover the concepts of model based system control and use of advance techniques to manage modern large scale distributed systems.	
11:15am-12:00pm	<ul> <li>DTC-IIC Update and Collaboration Opportunities</li> <li>Speakers: Dan Isaacs, CTO, DTC - Chuck Byers, CTO, IIC <ul> <li>Motivations for Collaboration and Merger</li> <li>Steering Committee Feedback</li> <li>Current IIC &amp; DTC Organization Structure</li> <li>Choices for Groups</li> <li>Charters, Deliverables, Schedules, etc.</li> <li>Current Collaborations in Progress</li> <li>Steps Toward a Merged Consortium</li> <li>Vision for 2024</li> </ul> </li> </ul>	
12:00pm-1:00pm	Lunch	
1:00pm-1:45pm	Keynote: Model Based Test Engineering for Modeling and Simulation         Approaches         Speaker: Greg Brown, Chief Offering Manager (Strategic Business Development)         - Aerospace, Defense & Government, National Instruments	

	Collaboration Opportunities – Regiona	al Branch Organizers
1:45pm-2:15pm	Updates from: <ul> <li>Australia/New Zealand</li> <li>Korea</li> <li>India</li> </ul>	
2:15pm-2:30pm	Break	
2:30pm-3:00pm	digital transformations. Through design	ses will utilize three different meaningful n sessions uncovering limitations and g and testing with partners, E2i Creative o contextual validation in real-world
3:00pm-3:45pm	Workshop on Digital Twin Skillsets: He Future Industry Requirements Speakers: Soheil Sabri, Assistant Profes Simulation and Training, University of C Executive Director, Digital Twin Institut	ssor in the School of Modelling, Central Florida - Dr. Michael Grieves,
3:45pm-4:45pm	Joint IIC and DTC Energy / Power Systems Speakers: IIC Energy: Daniel Young, Toshiba and DTC Power Systems: John Reynolds, Agile Fractal Grid and Mike Marshall, DRG Solutions Description: This is a joint session between counterpart groups in IIC and DTC to get to know each other, discuss charters, deliverables, workplans, etc. in anticipation of a merger.	Joint IIC and DTC Communications / Telecommunications Speakers: IIC Communications: David Lou, Huawei and Rajive Joshi, RTI and DTC Telecommunications: John Reynolds, Agile Fractal Grid, Roger Skidmore, EDX Technologies, Inc., and Nicolas Waern, EDX Technologies, Inc. Description: This is a joint session between counterpart groups in IIC and DTC to get to know each other, discuss charters, deliverables, workplans, etc. in anticipation of a merger.
4:45pm-5:45pm	Joint IIC and DTC Mining Speakers: IIC Mining: Ulrich Graf, Huav Mining Precinct and DTC Mining: Marc	vei and Jean-Jacques Verhaeghe, Mandela

Time	December 6th
	Joint IIC and DTC Healthcare
7:30am-8:15am	Speakers: IIC Healthcare: Abhijeet Kelkar, GEOOWN and Takao Futagami, Shinshu University and DTC Healthcare and Life Sciences: Jim St. Clair, Interoperability Institute and Sean Whiteley, Axomem Pte Ltd. This is a joint session between counterpart groups in IIC and DTC to get to know each other, discuss charters, deliverables, workplans, etc. in anticipation of a merger.
8:30am-9:00am	Welcome, Day 1 Summary and Day 2 Events
	Keynote: Convergence of Industry 4.0 towards Pharma Manufacturing 4.0
9:00am-10:00am	Speaker: Doug Kiehl, Senior Director: Disruptive/Transformative Technologies Team (DT3) and Digital Twin COE, Eli Lilly – Madhu Gaganam, Engineering Technologist - Edge Portfolio and Solutions   Smart Manufacturing, Dell Description: Digital transformation as a theme is driving and defining the disruptive and transformative roadmap for more expedient operations, product development, advanced manufacturing, supply chain and lifecycle management across multiple disciplines and industries. For the pharmaceutical industry, establishment of a digital transformation framework is increasingly aligned with principles consistent with the extrapolation of Industry 4.0 to pharmaceutical manufacturing and operations, with the objective of optimizing production and augmenting current workforce with automation and digital manufacturing operations. This presentation will discuss the FDA/FRAME initiative, digital twins and cross-collaborative partnerships as primary enablers for advanced manufacturing and digital transformation in pharma.
10:00am-10:15am	Break
10:15am-11:15am	Cross-Consortia AI Joint Working Group Update Speakers: Dr. Michael Grieves, Executive Director, Digital Twin Institute, Chuck Byers, IIC, Moderator / Cohost – Dan Isaacs, DTC, Moderator / Cohost - Wael William Diab, Futurewei, IIC Industrial AI Task Group - (Vasu) Cheranellore Vasudevan, IBM, Responsible Computing Consortium - Claude Baudoin, OMG, OMG AI Platform Task Force - Sridhar Iyengar, IBM, OMG Board Perspective / Open source
11:15am-12:00pm 12:00pm-1:30pm	Collaboration Opportunities – RBOs Updates from:  North East USA Japan Singapore Lunch
12.00pm-1.30pm	Lunion

1:30pm-2:00pm	Footprint Management Speaker: Alejandro Zotti, CEO and Fo Description: The presentation will hig	shlight the capabilities, architecture, and missions monitoring and carbon footprint cases will showcase the real-world
2:00pm-2:30pm	The Strategic Interest and Role of Di Hardware to Software Defined Vehic Speaker: Phil Marshall, Chief Researc	cles
2:30pm-3:00pm	2x Faster Vehicle Software Developr Model Speaker: Pavel Azaletskiy, CEO, VSOp	nent Proven by Digital Twin Operating tima
3:00pm-3:15pm	Break	
3:15pm-4:15pm 4:15pm-5:15pm	Joint IIC and DTC Security & Trust Speakers: IIC Security and Trust: Keao Caindec, Farallon Technologies and Bob Martin, MITRE and DTC Security and Trustworthiness: Detlev Richter, TUEV SUED Product Service GmbH and David Shaw, Intuitus Corp. Description: This is a joint session between counterpart groups in IIC	Joint IIC and DTC Manufacturing Speakers: IIC Smart Factory: Tom Doney, AdvME LLC and DTC Manufacturing: Madhu Gaganam, Dell Technologies, Nicolas Waern, EDX Technologies, Inc and Todd Edmunds, Dell Technologies Description: This is a joint session between counterpart groups in IIC and
	and DTC to get to know each other, discuss charters, deliverables, workplans, etc. in anticipation of a merger. Strategy and Must Win Brainstormir	DTC to get to know each other, discuss charters, deliverables, workplans, etc. in anticipation of a merger.

Time	December 7th
8:30am-9:00am	Welcome, Day 2 Summary and Day 3 Events
	Keynote: Digital Twin DNA for a Semiconductor Fab
9:00am-10:00am	Speaker: Urmi Sen, Digital Transformation Executive, Siemens Digital Industries Software

10:00am-10:15am	Break
10:15am-10:45am	Keynote: TXST CIEDAR: Living Labs Deliver the Future Today Speaker: Andres Carvallo, Co-Director, Connected Infrastructure for Education, Demonstration and Applied Research (CIEDAR) Consortium Description: In his keynote Professor Carvallo will reveal how these new 14 living labs in 800 acres deliver a new digital world with virtually unlimited possibilities. "The CIEDAR LIVING LABS" are a non-stop, on-demand, re-design journey of the business models, business processes, technologies, organizational structures, and applied human capital to seamlessly blend existing and new stand-alone trends such as, Mass Customization, Open Sourcing, Crowdsourcing, eCommerce, Virtualization, Cloud Computing, Mobility, mCommerce, Social Media, Vehicle Electrification, Distributed Generation, Energy Storage, Drones, and Internet of Things into a more reliable, more profitable, and more customer driven utility reality. Professor Carvallo will share how The TXST CIEDAR Living Labs deliver success by committing to pervasive performance applied research management, which helps acceleration use and adoptions of digital innovation for utilities, energy, water, wastewater, cities, transportation, networks, sensors, big Data, and Software.
10:45am-11:15am	TAA Presents OPTICS: Port of Corpus Christi Active Digital TwinSpeaker: Starr Long, Executive Producer, The Acceleration AgencyDescription: Starr Long of The Acceleration Agency will present OPTICS, theActive Digital Twin that provides users real-time visibility of marine vesseltraffic and Computer Aided Dispatch (CAD) information about security eventsand vehicles for the Port of Corpus Christi.
11:15am-12:00pm	Cyber Resilience and Platform Resiliency Speaker: Eric Sivertson, CEO, Quantum Trace
12:00pm-1:00pm	Lunch
1:00pm-2:15pm	Cross-Functional Use Case Workshop
2:15pm-2:30pm	Break
2:30pm-3:15pm	Joint Summary and Wrap Up Description: A wrap-up of the Q4 Member Meeting, and discussion of future work. We will also begin planning for the Q12024 meeting in Reston, VA in March.